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12 AUG 1977

MEMORANDUM FOR: Acting Director of Central Intelligence  
VIA: Acting Deputy Director for Administration  
FROM: Robert W. Gambino  
Director of Security  
SUBJECT: Industrial Security

REFERENCES: (a) IG Report on CIA Security Performance  
Related to [redacted]  
dated 13 July 1977

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(b) Memo to DCI from Acting DDS&T dated  
4 August 1977, same subject Ref (a)

1. (U/AIUO) At your request I have reviewed Reference  
(b) and the accompanying IG report. The concept expressed by  
the Acting Deputy Director for Science and Technology is one  
which is endorsed by me and other senior members of the Office  
of Security.

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3. (U/AIUO) The Office of Logistics and other components  
of the Agency utilize the contractor/security officer team  
concept with great success.

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4. (U/AIUO) In both these managerial arrangements the command line to the Security Officer is through the Project or Component Manager to the Security Officer. Although the Security Officer retains his career status as an Office of Security employee, his day-to-day supervision is through the command channel of the component to which he is assigned.

5. (U/AIUO) As pointed out in Reference (b), the Office of Security has been responsible for policy formulation and guidance, and the clearance function, but has not had a direct managerial role in the industrial security program.

6. (U/AIUO) I believe the Management Team and contractor/security officer team concept remain valid and should be continued. However, the responsibility for policy formulation, preparation of appropriate manuals, and overall coordination of the industrial security effort must reside in the Office of Security. Independent security audits will be conducted by the Office of Security to strengthen the CIA industrial security program. In addition, the Office of Security's responsibility for insuring that project security organizations are well organized and effective must be formalized. This is an essential feature of our new effort to identify the Office of Security as the primary locus of responsibility for industrial security in the Agency. This will necessitate close coordination with the DDS&T and Office of Logistics, but I believe it can be accomplished without great difficulty.

7. (U) Therefore, I am in substantial agreement with the recommendations contained in Reference (a) and (b).

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Robert W. Gambino

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